

CHELTENHAM BOROUGH COUNCIL

GENERAL FUND BUDGET 2010/11

NET GENERAL FUND BUDGET SUMMARY

	ACTUAL 2008/09	BUDGET BOOK 2009/10	REVISED BUDGET 2009/10	BUDGET BOOK 2010/11	Cost per Head of Population	Cost per Band D Property
COUNCIL THEMES	£	£	£	£	£.p	£.p
Enhancing and protecting our environment	4,309,606	6,146,400	6,422,400	5,783,100	50.16	137.36
Strengthening our economy	582,594	736,800	795,100	698,400	6.06	16.59
Strengthening our communities	5,471,553	4,955,100	6,001,550	5,089,800	44.14	120.89
Enhancing the provision of arts and culture	3,603,079	2,525,000	2,934,000	2,431,700	21.09	57.76
Ensuring we receive value for money services that effectively meet the needs of our customer	3,655,639	4,244,250	4,821,100	3,905,750	33.88	92.77
NET COST OF CORE SERVICES	17,622,471	18,607,550	20,974,150	17,908,750	155.33	425.35
Reversal of Capital Charges	(943,524)	(823,800)	(1,145,000)	(757,600)	(6.57)	(17.99)
Interest and Investment Income	387,745	-	147,400	293,600	2.55	6.97
Use of balances and reserves	(905,455)	(1,322,797)	(3,437,900)	(685,353)	(5.94)	(16.28)
NET BUDGET REQUIREMENT	16,161,237	16,460,953	16,538,650	16,759,397	145.36	398.05
Financed by:						
Area Based Grant	(22,500)		(22,500)	(28,500)	(0.25)	(0.68)
LABGI Funding		-	(55,197)	-	-	0.00
Revenue Support Grant	(1,066,944)	(1,645,562)	(1,645,562)	(1,118,206)	(9.70)	(26.56)
National Non-Domestic Rate	(7,664,383)	(7,129,422)	(7,129,422)	(7,700,653)	(66.79)	(182.90)
Collection Fund Contribution	(31,004)	(33,500)	(33,500)	(33,500)	(0.29)	(0.80)
NET SPEND FINANCED BY COUNCIL TAX	7,376,406	7,652,469	7,652,469	7,878,538	68.33	187.12

Budget Approved by Cheltenham Borough Council at the Full Council meeting, 12th February 2011

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Statistics:

Population 115,298 based on OCS mid year estimates September 2008

Council Tax base for Band D property 42,103.30, approved at the Full Council meeting, 14th December 2009

CHELTENHAM BOROUGH COUNCIL

GENERAL FUND BUDGET 2010/11

NET EXPENDITURE SUMMARY FOR CORE SERVICES

COUNCIL OBJECTIVES AND OUTCOMES	ACTUAL 2008/09	BUDGET BOOK 2009/10	REVISED BUDGET 2009/10	BUDGET BOOK 2010/11	Cost per Head of Population	Cost per Band D Property
ENHANCING & PROTECTING OUR ENVIRONMENT	£	£	£	£	£.p	£.p
Cheltenham has a clean & well maintained environment	2,984,583	3,164,900 #	3,374,200	3,133,000	27.17	74.41
Cheltenham's natural and built environment is enhanced and protected	2,990,916	3,218,000 #	2,754,300	2,841,600	24.65	67.49
Carbon emissions are reduced and Cheltenham is able to adapt to the impacts of climate change	(1,404,753)	548,800	584,700	442,000	3.83	10.50
Cheltenham has improved access and travel options	(261,140)	(785,300)	(290,800)	(633,500)	(5.49)	(15.05)
Total enhancing and protecting our environment	4,309,606	6,146,400	6,422,400	5,783,100	50.16	137.36
STRENGTHENING OUR ECONOMY						
Cheltenham is able to recover quickly and strongly from the recession	190,647	311,700	333,100	319,700	2.77	7.59
We attract more visitors and investors to Cheltenham	391,947	425,100	462,000	378,700	3.28	8.99
Unemployed people are able to access employment and training	-	-	-	-	0.00	0.00
Total strengthening our economy	582,594	736,800	795,100	698,400	6.06	16.59
STRENGTHENING OUR COMMUNITIES						
Communities feel safe and are safe	1,080,078	1,093,800	1,035,500	1,000,400	8.68	23.76
People have access to decent and affordable housing	1,468,626	906,500	1,033,700	886,200	7.69	21.05
People are able to lead healthy lifestyles	2,297,306	2,471,000	2,774,250	2,596,300	22.52	61.67
Our residents enjoy a strong sense of community and are involved in identifying and resolving local issues	625,543	483,800	1,158,100	606,900	5.26	14.41
Total strengthening our communities	5,471,553	4,955,100	6,001,550	5,089,800	44.14	120.89
ENHANCING THE PROVISION OF ARTS AND CULTURE						
Arts and culture are used as a means to strengthen communities, strengthen the economy and enhance and protect our environment	3,603,079	2,525,000	2,934,000	2,431,700	21.09	57.76
Total enhancing the provision of arts and culture	3,603,079	2,525,000	2,934,000	2,431,700	21.09	57.76
ENSURING WE PROVIDE VALUE FOR MONEY SERVICES						
The Council delivers deliverable cash savings, as well as improved customer satisfaction overall and better performance through the effective commissioning of services						
Civic and democratic process	1,278,560	1,164,146	1,132,900	1,240,300	10.76	29.46
Asset management	-538,091	(301,100)	(305,300)	(328,400)	(2.85)	(7.80)
Local taxation	664,263	628,400	523,800	587,100	5.09	13.94
Corporate management and unapportionable overheads	2,250,907	2,752,804	3,469,700	2,406,750	20.87	57.16
Total ensuring value for money services	3,655,639	4,244,250	4,821,100	3,905,750	33.88	92.77
NET COST OF CORE SERVICES	17,622,471	18,607,550	20,974,150	17,908,750	155.33	425.35

MANPOWER Figures 2010/11	2009/10 Total FTE's	2010/11 Total FTE's
Chief Executive / Strategic Directors		
Chief Executive's Management & Administration	3.66	3.66
Corporate Strategic Management & Administration	2.61	2.47
Environment Strategic Management & Administration	4.00	4.00
Shopmobility	2.27	2.27
	12.54	12.40
Policy & Partnerships		
Policy Management	8.57	6.57
Business & Economic Development	2.00	2.00
Civic & Twinning	0.54	0.54
Communications	2.03	2.01
Internal Audit	4.30	4.30
Strategic Planning	4.54	3.54
Democratic Services	5.94	5.40
Elections	2.81	4.00
	30.73	28.35
Customer Access & Service Transformation		
Assistant Director for Customer Access & Service Transformation	2.00	1.00
Housing Benefits	19.57	20.44
Council Tax	14.94	13.94
Cashiering & Banking	3.54	3.54
Car Park income collectors	3.59	3.59
Property Inspection	5.00	2.91
Housing Benefit Fraud	2.36	2.43
Procurement	1.00	2.00
Business Revenues	4.38	4.13
Customer Services	11.73	9.91
Mail Room	2.41	2.41
Custodians	1.00	2.14
Service Development	3.00	3.00
Information & Communications Technology Services	19.31	20.41
	93.83	91.85
	13.97	14.75
Financial Services		
	12.29	15.68
Human Resources		
Wellbeing & Culture		
Wellbeing & Culture Management & Administration	3.00	3.00
Town Hall	16.02	14.43
Pump Rooms	5.00	5.00
Box Office	7.95	7.81
Stanton Rooms	0.00	0.27
Tourist Information Centre	8.00	6.64
Leisure @	51.43	50.14
Sports Development	1.00	1.00
Holiday Recreation	1.00	1.00
Healthy Lifestyles	0.00	0.00
Art Gallery & Museums	20.86	20.43
	114.26	109.72
Community Services	53.74	54.20
Built Environment		
Built Environment	34.09	38.52
Property Services	9.81	9.00
	43.90	47.52
Operations		
Environmental Maintenance	111.54	108.81
Fleet Management	7.00	8.00
Green Environment	70.81	67.66
Cemetery & Crematorium	12.08	12.08
Integrated Transport	25.35	27.00
	226.78	223.55
Legal Practice (Transferred to Tewkesbury Borough Council 2009/10)	12.89	0.00
Grand Total	614.93	598.03

Numbers represent permanent budgeted posts - fixed term / temporary posts excluded
FTE'S = full time equivalent posts