

# CHELTENHAM BOROUGH COUNCIL

## GENERAL FUND BUDGET 2011/12

### NET GENERAL FUND BUDGET SUMMARY

	BUDGET BOOK 2010/11	REVISED BUDGET 2010/11	BUDGET BOOK 2011/12	Cost per Head of Population	Cost per Band D Property
COUNCIL THEMES	£	£	£	£.p	£.p
Enhancing and protecting our environment	5,631,500	5,951,400	3,367,400	29.21	79.56
Strengthening our economy	698,400	752,500	334,600	2.90	7.91
Strengthening our communities	5,288,000	5,738,250	5,610,050	48.66	132.55
Enhancing the provision of arts and culture	2,431,700	2,798,500	2,375,000	20.60	56.12
Ensuring we receive value for money services that effectively meet the needs of our customer	3,859,150	5,159,250	3,989,400	34.60	94.26
<b>NET COST OF CORE SERVICES</b>	<b>17,908,750</b>	<b>20,399,900</b>	<b>15,676,450</b>	<b>135.96</b>	<b>370.40</b>
Reversal of Capital Charges	(757,600)	(1,838,700)	(2,097,600)	(18.19)	(49.56)
Interest and Investment Income	293,600	(72,700)	521,800	4.53	12.33
Use of balances and reserves	(685,353)	(1,717,303)	173,643	1.51	4.10
<b>NET BUDGET REQUIREMENT</b>	<b>16,759,397</b>	<b>16,771,197</b>	<b>14,274,293</b>	<b>123.80</b>	<b>337.27</b>
<b>Financed by:</b>					
Area Based Grant	(28,500)	(40,300)	-	-	-
Specific grant in lieu of council tax freeze	-	-	(197,000)	(1.78)	(4.65)
Revenue Support Grant	(1,118,206)	(1,118,206)	(1,439,927)	(12.49)	(34.02)
National Non-Domestic Rate	(7,700,653)	(7,700,653)	(4,658,405)	(40.40)	(110.07)
Collection Fund Contribution	(33,500)	(33,500)	(59,500)	(0.52)	(1.41)
<b>NET SPEND FINANCED BY COUNCIL TAX</b>	<b>7,878,538</b>	<b>7,878,538</b>	<b>7,919,461</b>	<b>68.62</b>	<b>187.12</b>

Budget Approved by Cheltenham Borough Council at the Full Council meeting, 11th February 2011

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**Statistics:**

Population 115,298 based on OCS mid year estimates September 2008

Council Tax base for Band D property 42,322.90, approved at the Full Council meeting, 25th February 2011

**CHELTENHAM BOROUGH COUNCIL**

**GENERAL FUND BUDGET 2011/12**

**NET EXPENDITURE SUMMARY FOR CORE SERVICES**

<b>COUNCIL OBJECTIVES AND OUTCOMES</b>	<b>BUDGET BOOK 2010/11</b>	<b>REVISED BUDGET 2010/11</b>	<b>BUDGET BOOK 2011/12</b>	<b>Cost per Head of Population</b>	<b>Cost per Band D Property</b>
<b>ENHANCING &amp; PROTECTING OUR ENVIRONMENT</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£.p</b>	<b>£.p</b>
Cheltenham has a clean & well maintained environment	3,133,000 #	2,877,000	1,880,800	16.31	44.44
Cheltenham's natural and built environment is enhanced and protected	2,723,300 #	2,367,900	2,532,700	21.97	59.84
Carbon emissions are reduced and Cheltenham is able to adapt to the impacts of climate change	408,700	489,100	413,950	3.59	9.78
Cheltenham has improved access and travel options	(633,500)	217,400	(1,460,050)	(12.66)	-34.50
<b>Total enhancing and protecting our environment</b>	<b>5,631,500</b>	<b>5,951,400</b>	<b>3,367,400</b>	<b>29.21</b>	<b>79.56</b>
<b>STRENGTHENING OUR ECONOMY</b>					
Cheltenham is able to recover quickly and strongly from the recession	319,700	325,400	180,850	1.57	4.27
We attract more visitors and investors to Cheltenham	378,700	427,100	153,750	1.33	3.63
Unemployed people are able to access employment and training	-	-	-	0.00	0.00
<b>Total strengthening our economy</b>	<b>698,400</b>	<b>752,500</b>	<b>334,600</b>	<b>2.90</b>	<b>7.91</b>
<b>STRENGTHENING OUR COMMUNITIES</b>					
Communities feel safe and are safe	1,000,400	1,079,800	1,085,900	9.42	25.66
People have access to decent and affordable housing	925,700	676,300	643,600	5.58	15.21
People are able to lead healthy lifestyles	2,731,500	3,296,550	3,285,350	28.49	77.63
Our residents enjoy a strong sense of community and are involved in identifying and resolving local issues	630,400	685,600	595,200	5.16	14.06
<b>Total strengthening our communities</b>	<b>5,288,000</b>	<b>5,738,250</b>	<b>5,610,050</b>	<b>48.66</b>	<b>132.55</b>
<b>ENHANCING THE PROVISION OF ARTS AND CULTURE</b>					
Arts and culture are used as a means to strengthen communities, strengthen the economy and enhance and protect our environment	2,431,700	2,798,500	2,375,000	20.60	56.12
<b>Total enhancing the provision of arts and culture</b>	<b>2,431,700</b>	<b>2,798,500</b>	<b>2,375,000</b>	<b>20.60</b>	<b>56.12</b>
<b>ENSURING WE PROVIDE VALUE FOR MONEY SERVICES</b>					
The Council delivers deliverable cash savings, as well as improved customer satisfaction overall and better performance through the effective commissioning of services					
Civic and democratic process	1,240,300	1,183,150	1,056,000	9.16	24.95
Asset management	(334,800)	277,000	(281,950)	(2.45)	-6.66
Local taxation	587,100	601,100	646,400	5.61	15.27
Corporate management and unapportionable overheads	2,366,550	3,098,000	2,568,950	22.28	60.70
<b>Total ensuring value for money services</b>	<b>3,859,150</b>	<b>5,159,250</b>	<b>3,989,400</b>	<b>34.60</b>	<b>94.26</b>
<b>NET COST OF CORE SERVICES</b>	<b>17,908,750</b>	<b>20,399,900</b>	<b>15,676,450</b>	<b>135.96</b>	<b>370.40</b>

MANPOWER Figures 2011/12	2010/11	2011/12
	Total FTE's	Total FTE's
<b>Chief Executive / Strategic Directors</b>		
Chief Executive's Management & Administration	3.66	2.66
Corporate Strategic Management & Administration	2.47	2.61
Environment Strategic Management & Administration	4.00	5.00
Shopmobility	2.27	2.27
	<b>12.40</b>	<b>12.54</b>
<b>Policy &amp; Partnerships</b>		
Policy Management	6.57	6.00
Business & Economic Development	2.00	1.60
Civic & Twinning	0.54	0.54
Communications	2.01	2.08
Internal Audit	4.30	3.12
Strategic Planning	3.54	3.00
Democratic Services	5.40	5.40
Elections	4.00	4.00
	<b>28.35</b>	<b>25.74</b>
<b>Customer Access &amp; Service Transformation</b>		
Assistant Director for Customer Access & Service Transformation	1.00	0.00
Housing Benefits	22.87	20.17
Council Tax	13.94	14.11
Cashiering & Banking	3.54	3.14
Car Park income collectors	3.59	3.59
Property Inspection	2.91	2.91
Procurement	2.00	2.00
Business Revenues	4.13	3.95
Customer Services	9.91	9.91
Mail Room	2.41	2.41
Custodians	2.14	2.26
Service Development	3.00	4.07
Information & Communications Technology Services	20.41	20.41
	<b>91.85</b>	<b>88.93</b>
<b>Financial Services</b>	<b>14.75</b>	<b>14.19</b>
<b>Human Resources and Organisational Development</b>		
Human Resources	15.68	8.25
Health & Safety	2.00	2.00
	<b>17.68</b>	<b>10.25</b>
<b>Wellbeing &amp; Culture</b>		
Wellbeing & Culture Management & Administration	3.00	3.00
Town Hall	19.43	17.35
Box Office	7.81	6.81
Stanton Rooms	0.27	0.27
Leisure @	50.14	35.02
Sports Development	1.00	1.00
Holiday Recreation	1.00	1.00
Healthy Lifestyles	0.00	0.50
Art Gallery & Museums & Tourism	27.07	23.20
	<b>109.72</b>	<b>88.15</b>
<b>Community Services</b>	<b>52.20</b>	<b>21.90</b>
<b>Built Environment</b>		
Built Environment	38.52	42.27
Property Services	9.00	9.00
Municipal Offices	0.00	2.35
Integrated Transport	27.00	17.41
	<b>74.52</b>	<b>71.03</b>
<b>Operations</b>		
Environmental Maintenance	108.81	84.98
Fleet Management	8.00	7.57
Green Environment	67.66	60.91
Cemetery & Crematorium	12.08	10.15
Public Protection	0.00	28.57
	<b>196.55</b>	<b>192.18</b>
<b>Grand Total</b>	<b>598.03</b>	<b>524.91</b>

Numbers represent permanent budgeted posts - casual / temporary posts excluded  
FTE'S = full time equivalent posts